# 1.3 - Sequential Games 

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## Outline

## Games in Extensive Form

Mover Advantages
How Reasonable is Rollback Thinking?

## The Century Mark Game

Rules: Two (teams of) players alternating turns

- The count starts at 0

1. Team 1 adds a number 1-10 to the tally
2. Team 2 adds a number 1-10 to the tally

- The first team to bring the tally to 100 wins


## Sequential Games with Perfect Information

- Strict order of play
- Perfect information
- No external uncertainty: nature/probability does not interfere between choices $\rightarrow$ outcomes
- No strategic uncertainty: each player
 observes the history of other players' moves
- Can be represented in extensive form, i.e. a game tree


## Games in Extensive Form

## Games in Extensive Form

- Example: "trust" game
- Principal starts with $\$ 100$. If they invest, with Agent, it doubles to \$200
- Agent then decides whether to share or keep it



## Games in Extensive Form

- Example: "trust" game

1. Principal (Player 1) moves first.
2. Agent (Player 2) moves second (but only if Principal has played Invest).

- The game ends.



## Games in Extensive Form

- Designing a game tree:
- Decision nodes: decision point for each player
- Solid nodes, I've labeled and colorcoded by player (P.1, A.1)
- Terminal nodes: outcome of game, with payoff for each player
- Hollow nodes, no further choices



## Games in Extensive Form: Outcomes

- Three possible outcomes:

1. (Don't): 100, 0
2. (Invest, Keep): 0, 200
3. (Invest, Share): 150, 50


## Strategies

- ("Pure") strategy: a player's complete plan of action for every possible contingency
- i.e. what player will choose at every possible decision node, even if it's never reached
- Think of a strategy like an algorithm:

If we reach node 1 , then I will play $X$; if we reach node 2, then I will play $Y$; if...

## Trust Game: Strategies

- Principal has 2 possible strategies:

1. Don't at P. 1
2. Invest at P. 1

- Agent has 2 possible strategies:

1. Keep at A. 1
2. Share at A. 1

- Note Agent's strategy only comes into play if Principal plays Invest and the game reaches node A. 1



## Solving the Game: Backward Induction

- Solve a sequential game by "backward induction" or "rollback"
- To determine the outcome of the game, start with the last-mover(i.e. decision nodes just before terminal nodes) and work to the beginning
- A process of considering "sequential rationality":

"If I play X, my opponent will respond with $Y$; given their response, do I really want to play X?"
- What is that mover's best choice to maximize their payoff?


## Solving the Game: Backward Induction

- We start at A. 1 where Agent can:
- Keep to yield outcome $(0,200)$
- Share to yield outcome $(150,50)$



## Solving the Game: Backward Induction

- We start at A. 1 where Agent can:
- Keep to yield outcome $(0,200)$
- Share to yield outcome $(150,50)$
- Agent only considers their own payoff
- (Invest, Keep) $>$ (Invest, Share)
- $200>50$



## Solving the Game: Backward Induction

- Agent will Keep if the game reaches node A. 1
- Recognizing this, what will Principal do?



## Solving the Game: Backward Induction

- Work our way up to P. 1 where Principal can:
- Don't to yield outcome (100, 0)
- Invest, knowing Agent will Keep, to yield outcome $(0,200)$
- Principal only considers their own payoff
- (Don't) $>$ (Invest, Keep)
- $100>0$


## Solving the Game: Backward Induction

- Equilibrium: (Don't, Keep)
- Defined by the strategy played by each player



## Solving the Game: Pruning the Tree

- As we work backwards, we can prune the branches of the game tree
- Highlight branches that players will choose
- Cross out branches that players will

- Equilibrium path of play is highlighted from the root to one terminal node
- (Don't)
- All other paths are not taken


## Another Example: Senate Race

- Incumbent Senator Brown runs for reelection
- Challenger is Congresswoman Green
- Brown moves first, must decide early-on to Run Ads or No Ads
- Green moves second, must decide to Enter or Stay Out



## Another Example: Senate Race

- Payoff considerations:
- Ads are costly, Brown would prefer to not run ads
- Green will fare better if Brown does not run ads
- Use 1,2,3,4 for simple rankings



## Senate Race Game: Strategies

- Brown has 2 strategies:

1. Ads at B. 1
2. None at B. 1


## Senate Race Game: Strategies

- Green has 4 strategies:
- Two decision nodes, two strategies at each node, hence $2^{2}=4$

1. Enter at G.1; Enter at G. 2
2. Enter at G.1; Stay Out at G. 2
3. Stay Out at G.1; Enter at G. 2
4. Stay Out at G.1; Stay Out at G. 2


## Senate Race Game: Strategies

- Remember, think about a strategy like an algorithm

1. If Ads then Enter; if None then Enter (always Enter)
2. If Ads then Enter; if None then Stay Out
3. If Ads then Stay Out; if None then

## Enter

4. If Ads then Stay Out; if Stay Out then Stay Out (always Stay Out)


## Senate Race Game: Solution

- To apply backward induction, begin with the last-mover

1. What will Green choose...

- If Brown were to run Ads?
- If Brown were to run None?



## Senate Race Game: Solution

- To apply backward induction, begin with the last-mover

1. What will Green choose...

- If Ads then Stay Out (at B.1)
- If None then Enter (at B.2)

2. Given this, what will Brown choose?


## Senate Race Game: Solution

- To apply backward induction, begin with the last-mover

1. What will Green choose...

- If Ads then Stay Out (at B.1)
- If None then Enter (at B.2)

2. Given this, what will Brown choose?

- (Ads, Stay Out) $>$ (None, Enter)
- (3) $>$ (2)


## Senate Race Game: Solution

- Equilibrium: (Ads, (Stay Out, Enter))
- Notation:
- Brown's strategy shows his decision at B. 1 only
- Green's strategy shows her decisions at (G.1,G.2)



## Mover Advantages

## Mover Advantage: Senate Race Game

- Is there an order advantage to the Senate Race game?
- We saw what happens when Brown moves first
- Change the rules so that Green moves first and see what changes

- Be careful how you write the payoffs!


## Mover Advantage: Senate Race Game

- Green has 2 strategies:

1. Enter at G. 1
2. Stay Out at G. 1


## Mover Advantage: Senate Race Game

- Green has 2 strategies:

1. Enter at G. 1
2. Stay Out at G. 1

- Brown has 4 strategies:

1. Ads at B.1; Ads at B. 2

2. Ads at B.1; None at B. 2
3. None at B.1; Ads at B. 2
4. None at B.1; None at B. 2

## Mover Advantage: Senate Race Game

- Apply backwards induction

1. What will Brown choose

- If Green were to Enter?
- If Green were to Stay Out?



## Mover Advantage: Senate Race Game

- Apply backwards induction

1. What will Brown choose

- If Enter then None
- If Stay Out then None
- Note None becomes a dominant strategy for Brown!


1. Given this, what will Green choose?

## Mover Advantage: Senate Race Game

- Equilibrium: (Enter, (None, None))
- Payoffs of $(4,2)$
- Recall original outcome (Ads, (Stay Out, Enter))
- Payoffs of $(3,3)$

- Brown is worse-off moving second vs. first; Green is better off moving first vs. second


## When Order Matters

- In general, to see if order matters, reverse sequence of moves and see if outcomes differ
- Games with first-mover advantage:
- Century Mark
- Tic-tac-toe

- Chess? Checkers?
- Games with second-mover advantage:
- Free riders
- Business?


## When Order Matters


"When you look across the sweep of business history, most companies that once seemed successful-the best practitioners of best practice-were in the middle of the pack (or, worse, the back of it) a decade or two later...What often causes this lagging behind are two principles of good management taught in business schools: that you should always listen to and respond to the needs of your best customers, and that you should focus investments on those innovations that promise the highest returns. But these two principles, in practice, actually sow the seeds of every successful company's ultimate demise," (ix-x).

Clayton Christensen

## When Order Matters


"You've probably heard about 'first mover advantage': if you're the first entrant into a market, you can capture significant market share while competitors scramble to get started. But moving first is a tactic, not a goal...[B]eing the first mover doesn't do you any good if someone comes along and unseats you. It's much better to be the last mover-that is, to make the last great development in a specific market and enjoy years or even decades of monopoly profits." (57-58).

## Peter Thiel

## Adding Players

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## Summary

1. Construct a game tree

- Place players in proper order
- Specify which decisions are available to each player at each decision node
- Specify payoffs to all players in terminal noides

2. Solve for rollback equilibrium

- Start with last-mover, identify best response, prune all other branches
- Work successively backwards to the root
- Highlight equilibrium path of play


## How Reasonable is Rollback Thinking?

## How Reasonable is Rollback Thinking?

- Useful for simple games with few players \& moves
- More difficult for complex games (more moves and/or players)
- Tic-tac-toe has 9! or 362, 880 possible moves



## How Reasonable is Rollback Thinking?

- Chess estimated to have $10^{120}$ possible moves
- Players need rules to assign "payoffs" to non-terminal nodes, an "intermediate value function"
- Humans < computers at anticipating future moves


Garry Kasparov vs. IBM's Deep Blue

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